

The original disclosure in Japanese was released on May 9, 2012 at 14:00 (GMT+9).

To whom it may concern,

Company name: Takara Holdings Inc.
Stock exchange listings: Tokyo (1st section) and Osaka (1st section)
Securities code: 2531
Company representative: Hisashi Ohmiya, President
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Notice Regarding Changes in Representative Directors

Kyoto, Japan—Takara Holdings has announced that a resolution has been made at meeting of the Board of Directors held on May 9, 2012, to implement the following changes in senior management. Further, this resolution will receive final approval at the general shareholders' meeting scheduled to be held on June 28, 2012, and the following meeting of the Board of Directors.

1. Reason

Further improve corporate value with a new management system

2. Details

(1) Changes in representative directors (scheduled for June 28, 2012)

New position	Name	Current position
Chairman and Representative Director (Chairman and Representative Director, Takara Shuzo Co., Ltd.)	Hisashi Ohmiya	President and Representative Director (President and Representative Director, Takara Shuzo Co., Ltd.)
Vice Chairman and Representative Director	Tadashi Ohmiya	Executive Vice President and Representative Director
President and Representative Director (President and Representative Director, Takara Shuzo Co., Ltd.)	Toshio Kakimoto	Executive Vice President and Representative Director (Executive Vice President and Representative Director, Takara Shuzo Co., Ltd.)

* Hisashi Ohmiya will retain his current position of Chairman of Takara Bio Inc.

* Tadashi Ohmiya will retain his current position of Executive Vice President and Representative Director of Takara Shuzo Co., Ltd.

(2) Resignation of members of representative directors (scheduled for June 28, 2012)

Name	Current position
Isao Goto	Chairman and Representative Director (Chairman and Representative Director, Takara Shuzo Co., Ltd.)

* On the same day, Isao Goto will also resign from his position of director of Takara Shuzo Co., Ltd., and the Company, and will subsequently become a corporate advisor to both this company and the Company.

3. Abbreviated history

(1)

Name: Hisashi Ohmiya

Born: June 9, 1943

Professional history: Apr. 1968: Joined Takara Shuzo Co., Ltd. (predecessor of Takara Holdings Inc.)
Apr. 1974: General Manager of New Business Development Division
May 1974: Director
Jun. 1982: Managing Director
Jun. 1988: Senior Managing Director
Jul. 1989: Senior Managing Director, Chief Officer of Bio Business Division
Apr. 1990: Senior Managing Director, Chief Officer of East-District Alcoholic Beverages Business Division
Jun. 1991: Executive Vice President and Representative Director
Apr. 1993: Executive Vice President and Representative Director, Chief Officer of Alcoholic Beverages Business Division
Jun. 1993: President and Representative Director (current)
Apr. 2002: President and Representative Director, Takara Shuzo Co., Ltd.* (current)
Chairman, Takara Bio Inc.* (current)
Jun. 2012: Chairman and Representative Director, Takara Holdings Inc. (tentative)
Chairman and Representative Director, Takara Shuzo Co., Ltd. (tentative)

Shares held: 293,250

(2)

Name: Tadashi Ohmiya

Born: March 18, 1950

Professional history: Feb. 2000: Secretary of International Division, The Fuji Bank, Limited
May 2000: Resigned
Jun. 2000: Joined Takara Shuzo Co., Ltd. (predecessor of Takara Holdings Inc.)
Apr. 2001: General Manager of Corporate Planning Office
Apr. 2002: General Manager of Corporate Planning Division, Takara Holdings Inc.
Managing Director, Takara Shuzo Co., Ltd.*
Jun. 2002: Director, Takara Holdings Inc.
Jun. 2004: Executive Vice President and Representative Director, Takara Holdings Inc. (current)
Jun. 2005: Senior Managing Director, Takara Shuzo Co., Ltd.
Jun. 2006: Executive Vice President and Representative Director, Takara Shuzo Co., Ltd. (current)
Jun. 2012: Vice Chairman and Representative Director, Takara Holdings Inc. (tentative)

Shares held: 318,150

(3)

Name: Toshio Kakimoto
Born: August 9, 1950
Professional history: Apr. 1973: Joined Takara Shuzo Co., Ltd. (predecessor of Takara Holdings Inc.)
Apr. 1998: General Manager of Manufacturing Division
Apr. 2002: Deputy Chief Officer of Production Technology & Supply Division, Takara Shuzo Co., Ltd.*
Apr. 2003: Executive Officer, Deputy Chief Officer of Production Technology & Supply Division, Takara Shuzo Co., Ltd.
Jun. 2003: Director, Chief Officer of Production Technology & Supply Division, Takara Shuzo Co., Ltd.
Jun. 2004: Managing Director, Chief Officer of Production Technology & Supply Division, Takara Shuzo Co., Ltd.
Jun. 2010: Executive Vice President and Representative Director, Takara Holdings Inc. (current)
Executive Vice President and Representative Director, Takara Shuzo Co., Ltd. (current)
Jun. 2012: President and Representative Director, Takara Holdings Inc. (tentative)
President and Representative Director, Takara Shuzo Co., Ltd. (tentative)
Shares held: 39,000

* Former Takara Shuzo Co., Ltd., was renamed Takara Holdings Inc. on April 1, 2002, and subsequently two new operating companies were established: Takara Shuzo Co., Ltd. and Takara Bio Inc.

Cautionary Statement on the Use of This Document

Statements in this document, other than those based on historical fact, concerning the current plans, prospects, strategies and expectations of the Company represent forecasts of future results. While such statements are based on the conclusions of management according to information available at the time of writing, they reflect many assumptions and opinions derived from information that includes major risks and uncertainties. Actual results may vary significantly from these forecasts due to various factors. Factors that could influence actual results include, but are not limited to, economic conditions, especially trends in consumer spending, as well as exchange rate fluctuations, changes in laws and government systems, pressure from competitors' prices and product strategies, declines in selling power of the Company's existing and new products, disruptions to production, violations of the Company's intellectual property rights, rapid advances in technology and unfavorable verdicts in major litigation.