



The original disclosure in Japanese was released on May 11, 2018 at 14:00 (GMT+9)

To whom it may concern,

Company name: Takara Holdings Inc. Stock exchange listings: Tokyo (1st section)

Securities code: 2531

Company representative: Toshio Kakimoto, President

Inquiries: Takuya Kakemi, General Manager of

Investor Relations Dept.

TEL: (075)241-5124

Notice Regarding Changes in Representative Directors

Kyoto, Japan—Takara Holdings has announced that a resolution has been made at meeting of the Board of Directors held on May 11, 2018, to implement the following changes in senior management. Further, this resolution will receive final approval at the general shareholders' meeting scheduled to be held on June 28, 2018, and the following meeting of the Board of Directors.

1. Reason

To further strengthen the management organization

2. Details

Changes in representative directors (scheduled for June 28, 2018)

Name	New position	Current position
Toshio Kakimoto	Representative Director and Vice Chairman	Representative Director and President
Mutsumi Kimura	Representative Director and President	Representative Director and Executive Vice President

- * Toshio Kakimoto will retain his current position of Director of Takara Shuzo Co., Ltd. and Director of Takara Shuzo International Co., Ltd.
- * Mutsumi Kimura will retain his current position of Director of Takara Shuzo Co., Ltd. and Representative Director and President of Takara Shuzo International Co., Ltd.

3. Abbreviated history

Name: Toshio Kakimoto

Born: August 9, 1950

Professional history:

Apr. 1973: Joined Takara Shuzo Co., Ltd. (predecessor of Takara Holdings Inc.)

Apr. 1998: General Manager of Manufacturing Division

Apr. 2003: Executive Officer, Deputy Chief Officer of Production Technology & Supply Division, Takara Shuzo Co., Ltd.

Jun. 2003: Director, Chief Officer of Production Technology & Supply Division, Takara Shuzo Co., Ltd.

Jun. 2004: Managing Director, Chief Officer of Production Technology & Supply Division, Takara Shuzo Co., Ltd.

Jun. 2010: Representative Director and Executive Vice President, Takara Holdings Inc. Representative Director and Executive Vice President, Takara Shuzo Co., Ltd.

Jun. 2012: Representative Director and President, Takara Holdings Inc. (incumbent) Representative Director and President, Takara Shuzo Co., Ltd.

Jun. 2017: Director, Takara Shuzo Co., Ltd. (incumbent)

Jul. 2017: Director, Takara Shuzo International Co., Ltd. (incumbent)

Shares held: 79,500

Name: Mutsumi Kimura Born: February 3, 1963

Professional history:

Apr. 1985: Joined Takara Shuzo Co., Ltd. (predecessor of Takara Holdings Inc.)

Apr. 2002: Director, Takara Bio Inc.

Jun. 2004: Managing Director, Takara Bio Inc.

Jun. 2007: Senior Managing Director, Takara Bio Inc.

Jun. 2009: Representative Director and Executive Vice President, Takara Bio Inc.

Jun. 2014: Director, Takara Holdings Inc.
Senior Managing Director, Takara Shuzo Co., Ltd.

Jun. 2016: Representative Director and Executive Vice President, Takara Holdings Inc. (incumbent)

Jun. 2017: Director, Takara Shuzo Co., Ltd. (incumbent)

Jul. 2017: Representative Director and President, Takara Shuzo International Co., Ltd. (incumbent)

Shares held: 41,000

Cautionary Statement on the Use of This Document

Statements in this document, other than those based on historical fact, concerning the current plans, prospects, strategies and expectations of the Company represent forecasts of future results. While such statements are based on the conclusions of management according to information available at the time of writing, they reflect many assumptions and opinions derived from information that includes major risks and uncertainties. Actual results may vary significantly from these forecasts due to various factors. Factors that could influence actual results include, but are not limited to, economic conditions, especially trends in consumer spending, as well as exchange rate fluctuations, changes in laws and government systems, pressure from competitors' prices and product strategies, declines in selling power of the Company's existing and new products, disruptions to production, violations of the Company's intellectual property rights, rapid advances in technology and unfavorable verdicts in major litigation.